

#### Planning = Risk Management

Any network change project imposes risks.

**New technology** 

RISK

Comprehensive planning

RISK

# Prerequisites **Transition Plan** Copyright © 2008 Jeff Doyle and Associates, Inc.

# Prerequisites **Transition Feasibility** Study Plan Copyright © 2008 Jeff Doyle and Associates, Inc.

#### The Feasibility Study

- Problem Statement
- Change Assessment
- Standards Assessment
- Vendor Assessment
- Risk Assessment
- Cost Assessment
- Value Assessment
- Timeframe Assessment
- Recommendations

#### Feasibility Study: The Problem Statement

# IPv6 is not an objective; it is a potential solution to a problem!

- What problems are you trying to solve?
- Are there alternative solutions?
- Factors to weigh when evaluating solutions:
  - Cost
  - Technological maturity
  - In-house expertise
  - Outsourced expertise
  - Multi-problem solution
  - Hardware and software support

#### Feasibility Study: Change Assessment

- What must be changed?
  - Only need a rough estimate here
- Factors to consider:
  - Upgrades of existing hardware and software
  - Configuration changes to existing systems
  - New hardware and software
  - External peering
  - Staff education

#### Feasibility Study: Standards Assessment

- What standards are relevant to the project?
- Are the standards mature?
  - Or, do they exist at all?
  - Immature standards pose a risk
- Are there competing standards?
  - This is also a sign of immaturity

#### Feasibility Study: Vendor Assessment

- Not vendor selection
- Resulting vendor list is input to vendor selection in the implementation plan
- The longer the list, the lower the risk

#### Feasibility Study: Risk Assessment

- Risk identification is essential to risk mitigation
- Prerequisites:
  - Change assessment
  - Standards assessment
  - Vendor assessment
- Factors to consider:
  - Potential cost overruns
  - Stability of standards
  - Vendor roadmap dependencies
  - Potential vendor interoperability problems
  - Partner and service provider dependencies
  - Supportable backout plans at every project phase

#### Feasibility Study: Cost Assessment

- Cost rough-in only
- Cost estimates influence the value assessment
  - High costs can negate value
- Cost estimates influence timeframes
  - Adjusting milestones might reduce costs

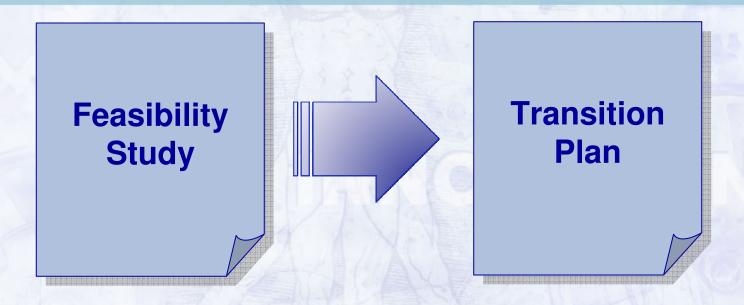
#### Feasibility Study: Value Assessment

- Value balances against cost
- Essential for gaining funding
- Essential for gaining executive buy-in

#### Feasibility Study: Timeframe Assessment

- Time rough-in only
- Factors to consider:
  - Standards stability
  - Vendor roadmaps
  - Cost variability over time
  - Staff training and development

#### Feasibility Study: Recommendations

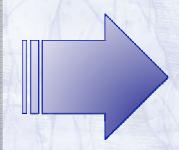


- Go / No-go decision point
- Feasibility study makes the case for funding
- Feasibility study provides inputs for transition plan

#### The Transition Plan

#### Transition plan or implementation plan?

Transition Plan



### Implementation Plan

Detailed design
Configurations
Execution scripts
Schedules
Resource allocations
Backout plans

#### The Transition Plan

- High-level design
- Inventory
- Milestones
- Vendor evaluation and selection
- Support and interoperability testing
- Training
- Methodology
- Cost and risk Analysis

#### The Transition Plan: High-Level Design

- Feasibility study starts with "what"
- Transition plan starts with "how"
  - High-level design specifies how transition is accomplished
- Takes inputs from the change assessment

#### The Transition Plan: Inventory

- Detailed listing of all systems, HW and SW, that IPv6 will touch
- Input for IPv6 readiness assessment
- Examples:
  - Routers and switches
  - Management systems
  - Backoffice systems
  - Security systems
  - End-user operating systems
  - End-user services

#### The Transition Plan: Milestones

- Sets project phases
- Sets dates for completion of phases
- Takes input from timeframe assessment
- Influences choice of methodology



- Takes input from vendor assessment
- Requires detailed evaluation criteria
- Lab testing is highly encouraged

## The Transition Plan: Support and Interoperability Testing

- Essential risk mitigation step
  - First implementation should not be on your production network!
- Takes input from high-level design
- Testplans should include:
  - Design component validation
  - Design architectural validation
  - Vendor capability validation
  - Component interoperability validation
- Network modeling adds high value here
- Testing provides primary inputs to implementation project

#### The Transition Plan: Training

- Who must be trained?
  - Top-tier network architects
  - Management
  - Operations
- How should training be delivered?
  - Self-development
  - In-house programs
  - Packaged outsourced training
- What are the training milestones?
- Lab testing is a good training opportunity

#### The Transition Plan: Methodology

- "Flash cuts" are always dangerous
- Implementation should be incremental
  - Phase execution
  - Stop
  - Test
  - Validate
  - Move to next phase
- Core-to-edge approach usually best for IPv6
  - Core IPv6 deployment usually the simplest step
  - Network support systems usually the hardest step
  - IPv6 does not "touch" end users until very end
  - Core deployment contributes to operational experience

#### The Transition Plan: Cost and Risk Analysis

- Go / No-go decision point
- Detailed breakdown of costs
- Accurate analysis of risk
- Inputs:
  - Cost assessment
  - Risk assessment
  - All earlier steps of transition plan

Even if IPv6 project is delayed at this step, it should not be canceled.

IPv6 is not an option, it is inevitable.

#### **Questions?**

I will use Google before asking dumb questions. I will use Google before asking dumb questions.

